

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Social**

Policy Priority

Transforming Healthcare –Infrastructure Development

SDG: 3.8 Achieve universal health coverage, including financial risk protection, access to quality essential health care services and access to safe, effective, quality and affordable essential medicines and vaccines for all

Project Area

Maldives' Healthcare Infrastructure Expansion and Health Facility Development

Project Scope

The healthcare delivery system of Maldives is organized into a tier referral system with the island level health facilities referring patients to higher level health facilities in the atolls, and to central level depending upon the need and service availability.

The proposed project aims to optimise the health service delivery

through enhancements to existing services, and redevelopment and expansion of healthcare infrastructure, to meet with the increasing demands owing to the aging population and emerging disease patterns.

The project involves upgrading existing health facilities across 16 atolls.

Total Budget: USD 136,013,059.30

Related Initiatives

Facilitating Quality Assurance And Sustainability:

Government intends to complement service delivery in health facilities by introducing holiday packages to foreign doctors, so that specialist services are available at health facilities in the peripheries, without

having to rely on the referral system to the central government hospital. Government also aims to digitize the laboratories at government hospitals and health centres through a common network in order to bring uniformity in service.

Key Stakeholders

1. Ministry of Health
2. Ministry of National Planning and Infrastructure
3. Local Government Authority

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Social**

Policy Priority

Develop an affordable social housing scheme to ensure housing is accessible for all

SDG: 11.1 By 2030, ensure access for all to adequate, safe and affordable housing and basic services and upgrade slums

Project Area

Development of Affordable Housing and Strengthening the Regulatory/Management Framework of the Sector

Background

Providing access to adequate housing for citizens is a key pledge of the Government.

Housing requirement of the country can be categorized into 3 key segments:

- Social Housing
- Medium Income Housing
- High Income/Luxury Housing

The Government's key focus is on the social and medium income housing categories. In this respect, the Government has recently incorporated a 100% state owned company, Fahi Dhiriulhun Corporation Limited (FDC) to deliver the Government's agenda of providing access to affordable housing. Ministry of Housing and Urban Development

will be the regulator of the housing market and will establish the criteria of awarding the housing stock that is developed by FDC.

Over the past years, while housing units have been brought to the market in large numbers, there lacked a system to properly manage and govern allocation of the units, alongside with targeted and affordable housing finance arrangements, which has resulted in huge injustices in the system.

Project Scope

The integrated housing project proposed includes the following components, in line with the Government's policy on housing:

- Development of a housing management scheme to manage and monitor all social housing units across the Maldives – with links to all related stakeholders
- Review of existing legal framework

The Government's housing policy is four pronged:

- Ensuring adequate housing supply
- Facilitating affordable housing finance – through conventional housing loans or new financing products
- Strengthening the regulatory framework
- Strengthening the management framework of awarding and monitoring

governing the housing sector and development of new laws required, including a Strata Titling Act (governing both developers and end-users, including the management of condominium properties).

- Development of 20,000 housing units – GOM is open to consider various models in delivery of these housing units

Key Stakeholders

1. Ministry of Housing and Urban Development
2. Ministry of National Planning and Infrastructure
3. Fahi Dhiriulhun Corporation Ltd.

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Investing in a Resilient & Sustainable Maldives

Large Projects: **Social**

Policy Priority

Integrate holistic education system in schools

SDG: 4.1 By 2030, ensure that all girls and boys complete free, equitable and quality primary and secondary education leading to relevant and effective learning outcomes

Project Area

Transforming Currently Existing Double Session School System to a Single Session School System

Project Scope

Currently, majority of schools under the public education system are double session schools. This reduces the flexibility in adopting a holistic delivery of the curriculum and complementing the curriculum with enrichment programs and extra-curricular activities.

The proposal seeks to achieve the following objectives through the implementation of this project:

- To allocate number of periods and time allocations specified in the curriculum for each of the curriculum subjects
- To cater for co-curricular activities by providing fair opportunities for

all students to participate

- To conduct activities of uniform bodies, clubs, and associations
- To provide remedial assistance to slow learners.

Key components:

- Transform 53 existing schools

into single session schools - addition of 10 or less classrooms, science rooms, libraries, audio visual rooms, kitchens, and staff rooms.

- Establish 10 new schools, each school accommodating 45 classrooms and 1 multi-purpose hall and all other necessary resources

Total Budget: USD 103,850,000.00

Key Stakeholders

1. Ministry of Education
2. Ministry of National Planning and Infrastructure

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Investing in a Resilient & Sustainable Maldives

Large Projects: **Social**

Policy Priority

Sustainable quality assurance of healthcare services

SDG: 3.D Strengthen the capacity of all countries, in particular developing countries, for early warning, risk reduction and management of national and global health risks

Project Area

Development of National Health Laboratory

Project Scope

The Maldives Food and Drug Authority (MFDA) under the Ministry of Health is the agency with the mandate of ensuring safety and quality control and hygiene verification of food and pharmaceuticals.

Currently, this laboratory is housed in the same premises as the Ministry, and the design

of the building is not suited for laboratory operations which imposes risks to the administrative personnel in other departments.

The project proposes to relocate and establish new laboratory premises with newer technologies to test food and pharmaceutical imports, local produce and exports which have increased rapidly.

Total Budget: USD 9,359,475.40

Key Stakeholders

1. Ministry of Health
2. Maldives Food and Drug Authority
3. Ministry of National Planning and Infrastructure

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Social**

Policy Priority

Strengthen existing Mental Health Policy

SDG: 3.4 By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being

Project Area

Development of Short-Term Rehabilitation Facility for Mentally Ill

Project Scope

While rehabilitation is an important part of treatment for patients with mental illnesses, currently, there are no rehabilitation and treatment facilities for patients requiring longer periods of treatment or for people who are not responding to acute treatment, where they can learn independent living skills to live in the community.

This proposal aims to establish such a facility to provide a safe and therapeutic environment for rehabilitation of mentally ill patients, by equipping them with the skills required to live independently in the community while managing their illness.

Key components:

- Establishment of the facility
- Equipping the facility with necessary machinery and equipment

- Training of staff, medical officers
- Supporting the development of an institutional framework to support mental health policy interventions

Total Budget: USD 6,780,000.00

Key Stakeholders

1. Ministry of Health
2. Ministry of Gender, Family and Social Services
3. Ministry of National Planning and Infrastructure

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Increase economic diversification

SDG: 8.2 Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors

Project Area

Strengthening Support for Financing of Private Sector – Maldives Fund Management Corporation

Project Scope

Maldives Fund Management Corporation (MFMC) is an initiative of the Government to facilitate access to finance to the local private sector. MFMC has recently been established under Presidential Decree as a 100% state owned corporation.

A number of innovative business ideas and infrastructure projects remain at a standstill given obstacles to accessing funds through the conventional banking system, owing to high collateral requirements and other such regulatory conditions.

MFMC aims to launch investment funds for key sectors with developmental potential and facilitate financing of projects in these sectors. Through development of a portfolio of viable projects and project finance structures, the funds will seek investments from institutional investors and high net worth individuals both locally and abroad to buy stakes in the funds. Potential funds include:

- Maldives Tourism Development Fund
- Maldives Renewable Energy Fund

- Maldives Private Equity Fund
- Maldives SME Development Fund

The project seeks assistance in the initial set-up of the MFMC structure, developing business models/ project finance structures, providing technical support (fund managers) towards the launch of MFMC's initial funds through to securing funding. The project also seeks assistance in undertaking a review of the legal framework governing fund management and development of the necessary laws and regulations that are needed for efficient functioning.

Key Stakeholders

1. Ministry of Economic Development
2. Ministry of Finance
3. Maldives Fund Management Corporation
4. Maldives Monetary Authority
5. Capital Market Development Authority

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Increase economic diversification

SDG: 11.3 by 2030 enhance inclusive and sustainable urbanization and capacities for participatory, integrated and sustainable human settlement planning and management in all countries

Project Area

Addu Development Project

Project Scope

Addu City is the second-largest population base in the Maldives, located in the southernmost atoll of the country.

The city has 6 districts namely, Hithadhoo, Maradhoo-Feydhoo, Maradhoo, Feydhoo, Hulhudhoo and Meedhoo. The districts in Addu City are well-connected to one another through land links and/or regular ferry services.

Government intends to develop

Addu City as the key trade and development hub in the south of the country, by supporting the development of key social and economic infrastructure.

The project includes the following key components:

- Reclaiming land for residential, commercial and industrial use (approximately 203 hectares)
- Reclaiming land (est. 25 Hectares) from 4 lagoons for expansion of tourism in the region.

- Constructing new roads, resurfacing and repair of current road infrastructure and developing storm water drainage systems.
- Upgrading and increasing the capacity of Hithadhoo Regional Port.
- Upgrading the harbors of Maradhoo-Feydhoo and Hulhudhoo-Meedhoo
- Constructing housing units.
- Expanding the existing fisheries complex in Hulhudhoo-Meedhoo, upgrading the ice plant in Hithadhoo and establishing fish processing facilities
- Developing sports and social

- infrastructure such as youth centers, stadiums, rehabilitation center and Islamic center.
- Upgrading the powerhouse and power grid and increasing the share of renewable energy.
- Developing a convention center in Gan
- Constructing a Government office complex.
- Developing an Addu Nature Park and gardens
- Establishing a Climate Research Facility
- Developing a museum and Cultural Village

Total project cost: USD 414 Million

Key Stakeholders

1. Ministry of Economic Development
2. Ministry of National Planning and Infrastructure
3. Addu City Council
4. Ministry of Housing and Urban Development

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Expand and develop the renewable energy sector

SDG: 7.2 By 2030, increase substantially, the share of renewable energy in the global energy mix

Project Area

Solar PV-Battery-Diesel Hybrid Electricity for Small Islands

Project Scope

Maldives almost entirely depends on imported fossil fuels for its energy generation. About 10% of Gross Domestic Product (GDP) is spent on fuel imports, which is not sustainable in the long term, and which results in reallocation of resources from more productive investments.

In its plans to achieve a low emission development future, Maldives is focusing its efforts in reducing its Greenhouse Gas (GHG) emissions in the energy sector by targeting to take action to reduce unconditionally 10% of GHG emissions (under a Business as Usual [BAU]) by the year 2030. Towards this plan, the Government

has adopted targets to install renewable electricity generation that meets up to 70% of daytime peak load in all inhabited islands.

As of now, 46 islands have

renewable electricity generation setups in place, and the proposed project aims to install Solar PV-Battery systems and connect to the existing power grids in additional 100 inhabited islands, across 12 atolls.

Total project cost: USD 110,100,100.00

The Government is open to consider the project on contractor financing and/or Power Purchase Agreement business models.

Key Stakeholders

1. Ministry of Environment
2. Maldives Energy Authority
3. FENAKA

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Enhance mitigation measures to address effects of climate change

SDG: 11.B By 2020, substantially increase the number of cities and human settlements adopting and implementing integrated policies and plans towards inclusion, resource efficiency, mitigation and adaptation to climate change, resilience to disasters, and develop and implement, in line with the Sendai Framework for Disaster Risk Reduction 2015-2030, holistic disaster risk management at all levels

Project Area

Strengthening Climate Resilience- Coastal Protection

Project Scope

Given the low lying archipelagic nature of the country with average elevation in most islands of approximately 1.5 meters above mean sea level, Maldives is among the most susceptible to impacts of climate change.

Sea swells and storm generated waves, the frequency of which has increased over the last decade has resulted in severe coastal erosion, impacting the livelihoods of many communities. In many of the islands, most of the

human settlements and critical infrastructure are found within 100 meters from the shoreline.

The project aims to build resilience to climate change and its impacts to livelihood and economic activities, by developing coastal protection measures in selected islands, surveyed to be most vulnerable.

The project involves two key components:

- Climate change adaptation in islands facing land scarcity (25 islands) – USD 42.5 Million
- Establishing coastal protection measures on larger islands (9 islands) – USD 36.8 Million

Total project cost: USD 79.5 Million

Key Stakeholders

1. Ministry of Environment
2. Ministry of National Planning and Infrastructure
3. National Disaster Management Authority
4. Atoll and Island Councils

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Improve waste management practices, taking into consideration the safety and protection of the environment

SDG: 12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse

Project Area

Environmentally Sustainable Waste Management System – Huvadhoo Atoll

Background

In line with global trends, waste has been growing in high volumes in the Maldives as well. Effective waste management is especially challenging in the Maldives given the large spread in islands, while the impacts are acute for the environmentally dependent

tourism and fishery industries.

Government is currently pursuing a model of regional waste management whereby a regional center is allocated in each region to which waste from individual islands are transferred for treatment and

disposal. Currently, there are 3 regional waste centres in operation.

The proposed project aims to strengthen the Government's RRR approach (Reduce, Recycle, Reuse);

sort waste locally and transport to regional waste centres and continue the move to implementation of minimal use of plastic products, especially single-use bottles.

Project Scope

Key components of the project include:

- Design and build a regional waste management facility for final treatment of waste from islands in Huvadhoo atoll
- Establish a transport link between the islands in the

atoll and the regional facility

- Awareness and educational programs
- Assistance for developing a nationwide strategy, policy interventions and action plan to reduce single-use plastic

Total project cost: USD 24 Million

Key Stakeholders

1. Ministry of Environment
2. Waste Management Corporation (WAMCO)

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Strengthen SMEs and entrepreneurship for productivity and enhanced economic growth

SDG: 8.3 promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage formalization and growth of micro-, small- and medium-sized enterprises including through access to financial services

Project Area

Strengthening the MSME Sector

Background

Micro, Small and Medium Enterprises (MSMEs) are the key to creating jobs, especially in the outer atolls, leading to more inclusive and broad based growth. Creating a supportive enabling environment for SMEs is a priority of the Government.

In order to encourage entrepreneurs to open vibrant new businesses and generate jobs, the SME sector requires a strong ecosystem that combines adequate business support, market access facilitation, enabling regulatory

environment and SME friendly finance.

Existing support system for SMEs include:

- SME Development Finance Corporation
- Business Centre Corporation (BCC) – managing 7 regional Business Centre's (BC) established across the country. The BCs provide business advisory support to SMEs.
- A central department established under Ministry of Economic Development driving SME policy

Project Scope

The proposed projects aim to strengthen the mentioned ecosystem through the following initiatives:

SME Development Finance Corporation (SDFC) – Facilitating access to finance

The Government recently established SDFC, as a specialized financial institution providing financial products and ancillary services to MSMEs and entrepreneurial start-ups. SDFC targets to lend to the MSME sector at more attractive terms than what is offered through the existing banking system.

SDFC is seeking assistance in the following areas as it works towards strengthening its operations and enhancing its financing capacity:

- Strengthen credit management framework
- Capacity development of staff in meeting the specific needs of the target customer base
- Develop an IT infrastructure to tap into web-based and mobile based services
- Capital injection of USD 50 million to expand business services

SME Industrial Park

The project aims to develop a facility providing the following services. The facility will be managed and run by the Business Centre Corporation, with the objective of generating revenues for the BCC to carry out its SME development initiatives in a sustainable manner.

- Factory set-ups for the manufacture and production of specialized

commercial products (crafts, and specialist Maldivian products with scaling up potential)

- Warehousing options for SMEs involved in wholesale/retail trade
- Packaging centre for value addition activities (especially in the food and beverage sector)

Estimate cost: USD 2.5 million

SME Office Complex

The project involves development of a designated office complex to house all SME support services, as a one-stop-shop for all SME services. The facility is proposed to be located in Hulhumale' and will be managed by BCC.

The facility will house the following services:

- Business Centre Corporation office
- Small office spaces for rent to SME businesses
- Conferencing facilities
- Business incubation set-ups
- Showcase centre of SME products

Estimate cost: USD 6.5 million

Key Stakeholders

1. Ministry of Economic Development
2. Business Centre Corporation
3. SDFC

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Increase economic diversification

SDG: Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors

Project Area

Financing Grow-Out Farmers

Project Scope

Maldives is believed to have massive potential for the development of a mariculture industry and it is a key priority sector for diversification of the fishery industry.

Under assistance from International Fund for Agricultural Development (IFAD), a hatchery is being developed, which will produce fingerlings of key fishery species.

The proposed project aims to link up potential businesses to the hatchery and ensure successful take-up.

Under the project, Government is seeking partners to establish a financing mechanism for grow-out farmers (farmers who will rear hatchery-produced aquatic organisms to market size) as well as provide necessary technical training to the farmers to rear the organisms and bring them to the market.

Key Stakeholders

1. Ministry of Fisheries, Marine Resources and Agriculture

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Designate the provision of safe drinking water and sewerage systems in all islands as a basic human right

SDG: 6.1 By 2030, achieve universal and equitable access to safe and affordable drinking water for all

6.2 By 2030, achieve access to adequate and equitable sanitation and hygiene for all and end open defecation, paying special attention to the needs of women and girls and those in vulnerable situations

Project Area

Design and Build of Water Supply and Sewerage Networks

Background

Fresh water resources in Maldives are scarce. There are no surface sources for portable use. The available sources are groundwater which is a thin lens between 1m and 1.5m below the surface and rainwater.

This project proposal identifies a list of 28 islands across the country to which the project funding will be allocated for the design and build of

water supply and sewerage systems.

The objective of the project is to improve the water supply and sewerage facilities in the islands by installing a proper water supply distribution network ensuring protection of groundwater aquifer and sustainable water resource management, and hence improving the health and wellbeing of the people.

Estimated cost: USD 56,279,209.81

Key Stakeholders

1. Ministry of National Planning and Infrastructure
2. Ministry of Finance
3. Ministry of Environment
4. Environmental Protection Agency
5. Island Councils

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Large Projects: **Economic**

Policy Priority

Modernize government services through digitalization

SDG: 9.B Support domestic technology development, research and innovation in developing countries, including by ensuring a conducive policy environment for, inter alia, industrial diversification and value addition to commodities

Project Area

Strengthen and Expand the Existing National Computer Network (NCN)

Background

Maldives being an island nation faces several challenges in service delivery owing to its geography. Currently, the government depends on two international ISPs for connectivity needs, which adds onto the recurrent costs every time expansion of services is required.

Digitalization of government service delivery and open data governance is a key priority of the Government,

and there is dedicated focus to expand investments into the sector. The existing National Computer Network connects all government agencies at the central level to atoll level councils. Any connectivity beyond this to the island level or any additional links to the system, need to be met through ISPs, which is costly and not sustainable in the long term.

Project Scope

This project therefore looks into setting up a fully government owned fibre network to provide connectivity to all the islands.

Key components:

- Development of overall concept and business model for NCN expansion

- Detailed feasibility study for the project
- Laying of undersea fibre cable
- Establishing island landing points
- Development of the municipal fibre network

Key Stakeholders

1. Ministry of Communication, Science and Technology
2. National Centre for Information Technology

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Social**

Policy Priority

Ensure the rights and empower persons with disabilities and persons with special needs

Increase the role of women in political, social and economic decision making

SDG: 4.A Build and upgrade education facilities that are child, disability and gender sensitive and provide safe, non-violent, inclusive and effective learning environments for all

16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels

Project Area

Strengthening Services for Vulnerable Communities

Project Scope

School based therapists:

Provide assistance and guidance to develop skills (language, communication, and motor skills) among existing teachers within 18 atolls. The objective is to train specialist teachers to work with special needs children while also assisting with early identification and interventions.

Disability Survey:

The study will identify what needs to be done to ensure rights of PWDs and will help in monitoring the quality and outcomes of policies for PWDs. This study will develop a national disability registry to facilitate evidence-based policy interventions.

Strengthening Women's Development Committees (A Pilot Project in Dhaalu Atoll):

The main aim of this intervention is to propose an institutional framework for WDCs to function within the local governance structure.

This project will support capacity building and mentoring of WDCs of Dhaalu atoll to enable them to better fulfil their mandate and to strengthen the role of women in leadership roles in their communities. This will enable better resource allocation, thereby enhancing economic empowerment and public participation.

Key Stakeholders

1. Ministry of Gender, Family and Social Services
2. Ministry of Education

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Social**

Policy Priority

Ensure availability of quality and modernized higher education in Maldives.

SDG: 4.3 By 2030, ensure equal access for all women and men to affordable and quality technical, vocational and tertiary education, including university

4.4 By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship

4.7 By 2030, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development

Project Area

Technical Assistance for the Strengthening of the Higher Education Sector

Project Scope

Reduce communication costs for students and institutions:

Through expert advice gleaned from best practices, this initiative will address the lack of promotion from Higher Education Institutes (HEI) to utilize learning support mechanisms.

The initiative will seek to establish an adequate online library service that offers scholarly articles and journals for students and the faculty for free of charge or for a subsidized fee, run by Ministry of Higher Education (MoHE) or any other relevant government institution, in collaboration with HEIs.

Total Budget: USD 750,000.00

Training opportunities for Higher Education Stakeholders:

The focus of this project is to identify suitable training and development programs (seminars/workshops/conclaves) for personnel of the higher education sector, through a Training Needs

Analysis (TNA) of Higher Education Institutes (HEI) and conduct Training of Trainers programs in the identified fields. The training program will be based on continuous learning and will enhance 21st century learning skills of higher education sector personnel.

Total Budget: USD 545,000.00

Establish knowledge exchange partnerships with international bodies for Quality Assurance and Quality Enhancement in Higher Education:

The project aims to develop the expertise of MQA staff and academia to effectively ensure quality assurance of qualifications

in par with international standards of higher education. The project involves conducting a Training Needs Analysis (TNA) to identify areas in which specialized expertise is required, to be achieved through training and building knowledge exchange international partnerships through this project.

Total Budget: USD 545,000.00

Develop Core Modules for Higher Education Programs that Build Relevant Entrepreneurship Skills and Competencies Across All Disciplines

Through close collaboration between MQA and HEIs, this project addresses the need to set benchmarks to guide the development and implementation of quality assurance.

Workshops will facilitate discussions between HEIs in regard to required standards for respective courses. The project also aims to get feedback from regulatory bodies and stakeholders to establish new policies and standards, and to carry out regular audits by MQA to ensure that core modules at the standards set by the programs

Total Budget: USD 32,000.00

Staff Training in Good Governance and Information Communication Technology

The project addresses information and knowledge gaps in terms of capacity building that hinders quality service delivery.

A Training Needs Analysis (TNA) will be carried out as part of the project to identify important training areas along the lines of good governance and ICT, to provide and monitor both long and short term training by professionals based on the TNA results.

Total Budget: USD 25,000.00

Establishment of a National Research Council and a Research Fund

The project caters for the lack of qualified researchers and availability of funding for research, to pave the way for evidence-based decision-making.

The project comprises of the establishment of a National Research Council and Research Fund, a consultancy program to identify core research areas and encouraging policy-makers to incorporate research outcomes into policy formulation.

Total Budget: USD 240,000.00

Develop Technical and Vocational Education and Training (TVET) Standards for New Programs

The training program aims to build vocational capacity of individuals that complement the nation's productivity and competitiveness. Apart from human resource development, the program is expected to boost employability

by enhancing the quality of technical education within staff and graduates.

The program includes a review of the current curriculum, consultancy component around incorporating TVET standards into curriculum, as well as regular audits and incorporating feedback from institutions, students and industry.

Total Budget: USD 60,000.00

Increasing Opportunities for Internship and Industry Placements for Students Enrolled in Higher Education:

The main focus of this initiative is to expose students to workplace ethics and accustom them to workplace practices in a professional setting. It is expected that the program will encourage employees to commit to a culture of mentoring new entrants to the respective field by creating

more internship opportunities to accommodate as many students.

A consultancy exercise with HEIs will first determine areas that are high in demand for internship programs and formulate a policy for internship and industry placements. A portal/platform will be established that details information on internship opportunities and industry placements through a demand/supply mechanism.

Total Budget: USD 50,000.00

Key Stakeholders

1. Ministry of Higher Education
2. Maldives Qualifications Authority
3. Other Higher Education Institutes
4. Local and Foreign Higher Education Institutes

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Social**

Policy Priority

Civil Society Empowerment

SDG: 17.17 Encourage and promote effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships

Project Area

Technical Assistance for Strengthening Civil Society

Background

Under the current administration, Ministry of Youth, Sports, and Community Empowerment (MYSCE) is mandated with overseeing NGOs, which was a role previously

undertaken by the Ministry of Home Affairs. As community empowerment is a field where expertise is limited at MYSCE, there is a need for technical assistance in building capacity.

Project Scope

Through this proposal, MYSCE seeks technical assistance in the following key areas:

NGO/CBO Capacity Building Program

- Developing and conducting Needs Assessment Studies
- Project formulation and proposal writing trainings
- Developing people skills and capacity of ministry staff

Community Empowerment Support Program

- Developing and Conducting Needs Assessment Studies
- Conducting awareness and other related initiatives to empower communities
- Conducting English Language classes to communities
- Making community services more accessible

Key Stakeholders

1. Ministry of Youth, Sports and Community Empowerment
2. Registered NGOs/CBOs in Maldives
3. Prospective members of the trainer-pool of the Ministry
4. Island/City Communities in the Maldives

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Social**

Policy Priority

Shape a disciplined youth community for development of the nation

Empower youth socially and economically to build an innovative youth generation

SDG: 3.4 By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being

3.5 Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol

Project Area

Youth Empowerment

Project Scope

Establishment of a Rehabilitation Centre

Currently, Maldives does not have a facility that provides early intervention for youth in need of guidance. This proposal seeks to establish a rehabilitation facility, which will provide behavioural

therapy through counselling, and rehabilitation services.

Research on Mental Health and Gang Violence Amongst Youth

Voluntary youth unemployment coupled with gang related violence has been on the rise in the Maldives.

There is a need for a proper study on the link between gangs and mental health issues in the Maldives. The proposal aims to conduct an in-depth research to understand the linkages and reasons leading to mental health issues and gang violence amongst youth. This study will also draw recommendations from related fields and grassroots level in making evidence-based policies.

National Youth Leadership Programme

This programme will provide the

participants with hands on experience of a leader's role in community, and will help to build a positive self-image. At the end of the programme participants will be able to identify one's own characteristics and talents. It will also give exposure to working as a team and will equip participants with social skills required in future interactions. This programme aims to reduce unemployment rates, participation of youth in crimes, increase the number of youth working in civil society as well as the number of youth active in leadership roles.

Key Stakeholders

1. Ministry of Youth, Sports and Community Empowerment
2. Registered NGOs/CBOs in Maldives
3. Prospective members of the trainer-pool of the Ministry
4. Island/City Communities in the Maldives

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Designate the provision of safe drinking water and sewerage systems in all islands as a basic human right

SDG: 6.1 By 2030, achieve universal and equitable access to safe and affordable drinking water for all

Project Area

Development of a Regional Laboratory set-up and Establish Training for Water Quality Assurance

Project Scope

Provision of safe water is a constitutional right mandated upon the Government.

While the government is continuing its efforts to provide access to water in islands across the country, currently, there

exists only one facility to carry out quality assurance tests for water supplied for consumption.

This proposal aims to establish and operationalize 5 regional laboratories and train laboratory technicians to run the facilities.

Key Stakeholders

1. Ministry of Environment
2. Maldives Food and Drug Authority

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Designate the provision of safe drinking water and sewerage systems in all islands as a basic human right

SDG: 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally

Project Area

Feasibility Study, Concept Design and Detailed Design for Construction of Sewerage Treatment Plant in Male' City

Background

The current sewer system in Male' was developed in 1988 using conventional sewerage treatment methods. Since then, Male' City's population has expanded exponentially and the resulting sewage is discharged to sea without proper treatment. It is estimated that 15,000 cubic meters of sewage is discharged to sea every day.

Out of the 66 sewer systems currently established in the country,

only 23 include sewerage treatment plants (STPs); however, due to lack of technical expertise and costly operations, none of these STPs are utilized. Waste water produced is bypassed untreated directly to the sea through the marine outfall, subject to recommendations from Environment Impact Assessment reports.

The Government gives utmost importance to preservation of the environment and protection of marine life.

Project Scope

Through this proposal, the Government seeks to undertake feasibility studies, develop concept designs, and detailed

designs, for best suited technologies in treatment of sewage including viable alternatives, for the country's largest city, Male'.

Total Budget: USD 280,000.00

Key Stakeholders

1. Ministry of Environment

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Ensure safety and security of marine transportation

SDG: 11.2 By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons

Project Area

Strengthening the transportation system

Project Scope

Establishment of 30 shore-based VHF listening stations in the Maldives

Maldives is an island nation that relies heavily on marine transport. At any given time, majority of the 15,000 marine vessels registered in the Maldives are at sea.

With adverse weather

developments on the rise owing to climate change, number of accidents with casualties have been increasing, owing to ineffective communication between vessels and shore. Currently, only vessel-to-vessel communication is available in times of distress, with just one shore-based facility.

The proposal seeks to establish 30

shore-based VHF listening stations to communicate effectively with vessels operating in the territorial waters of Maldives, thereby

improving the response time to vessels during times of distress, and contributing to overall safety of marine transportation.

Total Budget: USD 247,419.00

Technical Support for a National Air Transport Plan

Given the dispersed nature of the country, the need for efficient connectivity across all modes of transport is important.

On the air transportation front, numerous requests are being received to the Government from both tourism stakeholders and local communities for development of regional airports. Given the capital intensive nature of airports as well as its impact to the environment, Government recognizes that aviation planning

needs to be strategic and done with due consideration to its business sustainability as well as environmental impacts.

The proposal seeks support in the following areas:

- Review the air transportation infrastructure and forecast air traffic activity for the international and domestic market based on current development plans
- Propose a developmental masterplan for air transportation
- Propose business models for successful management and operation of regional airports

Total Budget: USD 383,200.00

Key Stakeholders

1. Ministry of Transport and Civil Aviation
2. Maldives Coast Guard
3. Marine Police Stations

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Strengthen Halal Certification Mechanism

Project Area

Establishment of a Halal Science Laboratory

Project Scope

The global halal market is a thriving industry, and Maldives has huge potential to tap into this market.

However, at current time, there is no testing facility for Halal certification and the authorities are required to outsource testing, which results in unnecessary delays and difficulties.

The proposed project seeks assistance in the following areas, towards establishment of a National Halal Laboratory, which will function as the one-stop centre to test export products to internationally accepted Halal standards.

- Laboratory design and planning

- Development and establishment of halal analysis methods
- Halal management system and sub-contracting of halal analysis

As Maldives strives to explore new and diversified markets for its fishery exports, the relevance of such a facility becomes more

significant. Furthermore, considering the growing Halal market globally and the strategic location of Maldives to the South and South East Asian markets coupled with the 100% Muslim nature of the country, Maldives has potential to become a regional hub as well.

Total Budget: USD 600,000.00

Key Stakeholders

1. Ministry of Islamic Affairs

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Diversify the tourism sector and identify approaches to strengthen human resources

SDG: 8.9 By 2030, devise and implement policies to promote sustainable tourism that creates jobs and promotes local culture and products

Project Area

Strengthening capacity in the field of Tourism

Project Scope

Tourism is the key industry contributing to economic growth of the country. Given the lucrative nature of the industry, key development projects are largely led by the private sector with Government's role focused in providing a conducive regulatory and management/monitoring framework.

The project seeks to strengthen the regulatory and management responsibilities of the Tourism ministry by supporting the following areas:

Capacity building

- Capacity building and exposure to Ministry staff in best practices for monitoring adherence with regulatory framework governing the sector

Strengthening regulatory framework

- Review of the existing regulatory framework and propose amendments to existing regulations and laws with the aim of providing a business friendly set of laws and regulations for the sector – for both tourist resorts and guest houses

Tourism Information Management System (TIMS) Enhancements

- TIMS aims to provide online services to the tourism related stakeholders in submission for permits and other operational licenses/approvals for

development and operation of tourist establishments. The system remains partially developed, with the Ministry looking for assistance in development of the remaining modules to launch the system.

Formulation of the Fifth Tourism Masterplan and Review of the 4th Tourism Master Plan

- The most recent tourism master plan (TMP4) ended in 2017, and the Ministry seeks assistance in identifying and developing the strategic direction and action plan of the sector for the next 5 years, which will guide the immediate and long-term growth trajectory of the sector.

Total Budget: USD 300,000.00

Key Stakeholders

1. Ministry of Tourism

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Increase transparency in government functions to make public sector more responsible and accountable, and develop a culture of information sharing in the public sector for ease of service delivery

SDG: 17.18 By 2020, enhance capacity-building support to developing countries, including for least developed countries and small island developing States, to increase significantly the availability of high-quality, timely and reliable data disaggregated by income, gender, age, race, ethnicity, migratory status, disability, geographic location and other characteristics relevant in national contexts

Project Area

Strengthening the National Statistical System of the Maldives

Project Scope

Access to relevant, reliable and timely data is key to effective policy making. At current time, the National Bureau of Statistics, established under the Ministry of National Planning and Infrastructure, faces a lack of qualified staff trained on data management, dissemination, coordination, ICT, and data mining, which are key to evidence based policy making.

The proposal seeks assistance to the National Bureau of Statistics in the following areas:

- Strengthen administrative data systems
- Capacity building and targeted trainings to its staff
- Modernization of the statistical system and adoption of innovative approaches to data collection and use

Total Budget: USD 733,025.00

Key Stakeholders

1. Ministry of National Planning and Infrastructure
2. National Bureau of Statistics

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Recognize and encourage women's contribution to fisheries sector

SDG: 5.A Undertake reforms to give women equal rights to economic resources, as well as access to ownership and control over land and other forms of property, financial services, inheritance and natural resources, in accordance with national laws

Project Area

Masveri Kabalun - Fisher Women

Background

Despite the high social importance of fisheries within Maldivian culture, there is only limited understanding of women's contribution to the sector.

A recent research in Lh. Naifaru indicated that women are very active in one-by-one supply chains, taking responsibility for processing and selling tuna products. In comparison to this vital role that

women play in the tuna fisheries, they face substantial challenges in terms of poor access to market information, unreliable buyers, and limited institutional support. They also face financial instability, a lack of transparency in tuna markets and a lack of visibility as key agents of development. They are often forced to handover their products to be sold by an intermediary at a reduced rate.

Project Scope

The project aims to streamline efforts to strengthen women's role in the fishery industry through assistance in the following areas:

- Design and implementation of gender responsive solutions to the

needs of female tuna producers

- Create a gender sensitive ICT platform to enable women tuna producers to engage fully in the market place.

Total Budget: USD 850,000.00

Key Stakeholders

1. Ministry of Fisheries, Marine Resources and Agriculture
2. Ministry of Gender, Family and Social Services
3. Ministry of Economic Development

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Improve conservation efforts to preserve biodiversity of Maldives

SDG: 15.1 By 2020, ensure the conservation, restoration and sustainable use of terrestrial and inland freshwater ecosystems and their services, in particular forests, wetlands, mountains and drylands, in line with obligations under international agreements

Project Area

Management of Natural Resources for the Benefit of Present and Future Generations

Background

The current government is in the process of declaring 1 island, 1 reef and 1 mangrove as a protected area from each of the 26 administrative atolls of the country.

This process requires effective management plans for each of the protected areas to ensure

meaningful conservation. While there are many protected areas, at the moment only 4 areas have effective management plans.

The aim of this project is to establish sustainable management regimes in at least two significant protected areas in the Maldives.

Project Scope

- Conducting ecological and socioeconomic surveys
- Drafting of management plans
- Training and capacity building for key stakeholders
- Development of an institutional framework to

govern implementation and recommendations on sustainable financial mechanisms to govern the management plan.

- Establishment of management facilities

Total Budget: USD 2,500,000.00

Key Stakeholders

1. Ministry of Environment

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

**Establish good and safe agricultural practices +
Strengthen chemical waste management practices.**

SDG: 3.9 By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination

Project Area

Sound Management of Chemicals in the Maldives

Background

Currently, Maldives does not have a proper regulatory framework to reduce the use of hazardous chemicals in the industrial and agricultural sectors.

The widespread use of pesticides to manage pests and diseases that impacts agricultural crops have contributed to environmental degradation and the incidence of chemical related diseases.

With limited capacity to monitor chemicals, there remains a knowledge gap in chemical management and sound management of hazardous waste. The Maldives also does not have proper interventions for sound management of carcinogenic chemicals, and also lacks the means of analyzing environmental parameters such as air and soil quality.

Project Scope

This proposal aims to improve technical capacity for sound chemical management through the following key components:

- Strengthen the institutional capacity to implement chemicals related conventions at the national level
- Identify sources of pollution

and waste, and establish a robust chemical import registration system

- Develop national legislation on chemical safety
- Develop an inventory on carcinogenic chemicals in the Maldives, and establish a facility for recovery of chemicals and related waste.

Total Budget: USD 10,000,000.00

Key Stakeholders

1. Ministry of Environment
2. Ministry of Fisheries, Marine Resources and Agriculture
3. Maldives Food and Drug Authority

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Increase transparency in government functions to make public sector more responsible and accountable, and develop a culture of information sharing in the public sector for ease of service delivery

SDG: 9.B Support domestic technology development, research and innovation in developing countries, including by ensuring a conducive policy environment for, inter alia, industrial diversification and value addition to commodities

Project Area

National Data Centre

Project Scope

The existing National Data Centre was established 15 years back. The data centre needs to be upgraded to today's standards to which would facilitate decentralized governance and transform data management to provide government owned cloud services for government agencies.

Furthermore, given the current direction of government to

embrace digitalization in service provision, this upgrade has become all the more important.

This project aims to provide necessary infrastructure for the government to host automation solutions, online services and file storage services, and consolidate and strengthen human resources required to manage the government IT network.

Key components:

- Requirement analysis and design study
- Construction of the Data Centre building
- Procurement of

necessary equipment

- Commissioning of a Tier 3 Data Centre
- Capacity building and training of staff

Key Stakeholders

1. Ministry of Communication, Science and Technology
2. National Centre for Information Technology
3. Ministry of National Planning and Infrastructure

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Increase transparency in government functions to make public sector more responsible and accountable, and develop a culture of information sharing in the public sector for ease of service delivery

SDG: 9.B Support domestic technology development, research and innovation in developing countries, including by ensuring a conducive policy environment for, inter alia, industrial diversification and value addition to commodities

Project Area

Male' Disaster Recovery Site for the National Data Centre

Project Scope

As the new National Data Centre is set up, an offsite backup facility needs to come into existence to address recovery issues in case of disaster.

Currently, there is no off-site backup facility of the existing data

centre. Both the live and backup systems are housed in the same building, which fails to serve the purpose of having a disaster recovery setup in place. In the event of disaster, there is no solution to safeguard the systems and its accompanying data. Further, a number of data-

centric systems are currently in the design stages and in the pipeline for development, which further emphasizes the critical need for an offsite backup mechanism.

This project aims to provide necessary backup infrastructure for the government to host automation solutions, online

services and file storage services and consolidate and strengthen human resources required to manage the government IT network.

Key components:

- Requirement analysis and design
- Development of backup facility
- Procurement of equipment

Key Stakeholders

1. Ministry of Communication, Science and Technology
2. National Centre for Information Technology
3. Ministry of National Planning and Infrastructure

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Increase economic diversification

SDG: 8.2 Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labor-intensive sectors

Project Area

Feasibility Study to Develop a National Technology Institute and Technology Park

Background

The ongoing technological transformation at the global level has the potential to boost more inclusive and sustainable growth by spurring innovation, generating efficiencies, and improving services.

This is clearly evident in the Maldivian context where the demand for IT services in both the

government and private sector has been increasing rapidly. However, ICT remains a field that has not been given adequate significance. There is a large talent pool in the country and a significant percent of brain drain has already taken place, given the unavailability of options for further growth and development for individuals trained in this sector.

Project Scope

In this respect, Government is seeking assistance to develop conceptual proposals and feasibility studies for the following IT related infrastructure:

- Establishment of a world class technology and

STEM education centre

- Establishment of an IT Park - mix of infrastructure, superstructure, support services, real estate, office spaces, innovation hubs – attract major IT brands to establish regional officer

Key Stakeholders

1. Ministry of Communication, Science and Technology
2. Ministry of National Planning and Infrastructure

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Economic**

Policy Priority

Improve regulatory and monitoring framework of the construction industry

SDG: 11.3 By 2030, enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries

Project Area

Quality Assurance and Capacity Building of the Ministry of National Planning in Regulating the Construction Sector

Project Scope

Strengthening construction sector safety:

Multiple challenges exist for the regulatory body – Ministry of National Planning and Infrastructure in terms of

capacity required to execute its duties most effectively. Insufficient numbers of trained personnel and retention of staff is extremely challenging for the organisation.

This proposal seeks assistance in the following areas:

- Drafting regulations under the Construction Act
- Targeted awareness programs on regulatory framework to both

public and sector professionals

- Capacity building to undertake regulatory and monitoring functions under the Construction Act
- Formulate a building inspector program and carry out TOT trainings

Total Budget: USD 2.5 million

Establishment of a Material Testing Laboratory:

The construction industry in the Maldives currently lacks a proper governing structure required in terms of quality assurance of materials used for construction. This challenge arises because government lacks a material testing laboratory facility. As a result, the field remains largely unregulated, inundated with goods of low or undetermined quality.

The laboratory once set up, would act as the monitoring body, which would resolve discrepancies that arise in quality and safety of construction materials used.

This proposal seeks to establish the laboratory facility and to conduct required trainings to build human resources in the field to sustain service delivery.

Total Budget: USD 2,610,000.00

Key Stakeholders

1. Ministry of National Planning and Infrastructure
2. Ministry of Housing and Urban Development
3. Construction Industry Association
4. Maldives Qualifications Authority

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Strengthening Police Services

SDG: 9.C Significantly increase access to information and communications technology and strive to provide universal and affordable access to the Internet in least developed countries by 2020Gs:

Project Area

Transforming Policing through Digitalization

Project Scope

Enhancement of IT infrastructure:

An overarching theme of the Maldives Police Service Strategic Plan 2019 – 2024 is "Tech-driven".

Through this project, MPS is seeking to enhance the IT infrastructure needed to operate information systems used in police operations

for case management, forensic investigation and intelligence. The project also seeks expansion of the current network capability and communication capacity while developing digital policing services platforms to ensure public needs and concerns are met in a timely manner.

Key components:

- Enhancement of network, server and database redundancy
- Enhancement of the network and security unit for the

wireless backhaul project

- Procurement of handheld mobile devices for police operations
- Development of a digital policing services platform

Total Budget: USD 2,196,008.00

E-Learning Platform:

The development of an E-Learning Platform focuses on creating a culture of continuous learning to meet future challenges, while also making learning accessible throughout the organization.

Given the geographic dispersion of the country, a large number of officers and staff are located at different sites, limiting their access to continuous training and learning opportunities.

This project aims to roll out an organization-wide e- learning platform.

Total Budget: USD 150,000.00

Key Stakeholders

1. Maldives Police Service
2. Ministry of Communication, Science and Technology

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Strengthening policing services

SDG: 16.3 Promote the rule of law at the national and international levels and ensure equal access to justice for all

Project Area

Decentralization of Local Policing

Project Scope

Currently, Maldives Police Services (MPS) operates 85 police stations across the country. This poses challenges in providing adequate policing services in islands where a physical

presence is not established.

In the consultative process leading up to the development of the Strategic Plan of MPS, the need for easy access to policing services

was identified as an area to be given focus in the future.

The project seeks development of 4 "model" police stations at urban centres that meets the

standards required to provide fully-fledged policing services:

- Investigation facilities
- Staff accommodation
- Detention facilities
- Patrol vehicles

Total Budget: USD 12, 214,000.00

Key Stakeholders

1. Maldives Police Service
2. Atoll and Island Councils

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Strengthening policing services

SDG: 16.3 Promote the rule of law at the national and international levels and ensure equal access to justice for all

Project Area

Strengthening Policing of Male' City

Project Scope

Male City, being the administrative and commercial capital of the country and housing the highest population, understandably requires the most comprehensive level of policing services.

However, there is a general dissatisfaction from the public on the level of services provided.

The project seeks development of full-fledged police stations

in Male' area that addresses the following priorities:

- Facilitate volume crime investigations as opposed to central investigations
- Develop security measures at hotspots

- Expand CCTV access and monitoring capacity
- Redesign and develop the police communication centre
- Enhance communication network of police patrols and operations

Key Stakeholders

1. Maldives Police Service
2. Ministry of National Planning and Infrastructure
3. Male' City Council

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Ensure a safer community by delivering an effective and professional policing service focused on building public trust and confidence

SDG: 16.A Strengthen relevant national institutions, including through international cooperation, for building capacity at all levels, in particular in developing countries, to prevent violence and combat terrorism and crime

Project Area

Strengthening the Neighborhood Support Officers (NSO) Program

Project Scope

The introduction of Neighbourhood Support Officers (NSO) is a new initiative of Maldives Police Service to have a more engaged approach to policing with the public. The initiative is currently operational

only in the capital city, Male.

The proposed project seeks assistance in the following areas to strengthen this initiative and roll it out to different islands:

- Formulate Standard Operating Procedures for NSOs
- Develop capacity of NSOs and communities to partner for crime prevention

- Pilot testing of a concerted community based crime prevention program in 3 regional areas of different demographic crime characteristics

Total Budget: USD 135,000.00

Key Stakeholders

1. Maldives Police Service

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Ensure a low crime society

SDG: 16.A Strengthen relevant national institutions, including through international cooperation, for building capacity at all levels, in particular in developing countries, to prevent violence and combat terrorism and crime

Project Area

Strengthening the Regulatory Framework and Technical Capacity for Restorative Justice

Background

After many years of deliberation amongst relevant criminal justice, law enforcement and social services stakeholders, a new Juvenile Justice Bill has been tabled to the Parliament in 2019.

Inclusion of restorative justice is a fundamental shift from how the criminal justice system has been operating in the Maldives, where juvenile and youth crimes are on the rise for many years.

Project Scope

Key components:

- Institutionalize restorative justice and diversion methodologies within key agencies that engage in juvenile offender management
- Capacity building support to Police, Prosecutor General's Office, Ministry of Gender and

the Parole Board to use restorative justice and diversion effectively

- Strengthen technical capacity of social service officers in terms of knowledge and experience in the areas of community and institutional rehabilitation programs

Total Budget: USD 391,905.00

Key Stakeholders

1. Maldives Police Service

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Strengthening policing services

SDG: 5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life

Project Area

Empowering Female Police Officers

Background

Only 9.7 percent of Maldives Police Service (MPS) are women with no women representation at the executive management level. Although the records of

women in policing are far better than neighbouring countries, much work needs to be done to empower and support women police officers.

Project Scope

The project aims to develop capacity of women police officers and instil vital structures within the MPS to create a culture of positive working conditions to female police officers.

Key Components:

- Conduct an independent review of workforce and work environment to explore areas for opportunities

to increase female participation

- Formulate and conduct an organization wide program on prevention of sexual harassment.
- Develop capacity to, and processes of, early intervention and resolution of hostile incidents
- Community empowerment program and potential female recruit's awareness program

Total Budget: USD 195,000.00

Key Stakeholders

1. Maldives Police Service
2. Ministry of Gender, Family and Social Services
3. Family Protection Authority
4. Atoll and Island Councils
5. Locally based NGOs

MALDIVES PARTNERSHIP FORUM 2019

Investing in a Resilient & Sustainable Maldives

Technical Assistance: **Governance & Justice**

Policy Priority

Strengthen the connection between the central government, local government and public through deliberative democracy

Decentralize public service delivery to ensure easy access, efficiency, and effectiveness.

Increase accountability of local councils

Increase the role of women in decision-making process at local level.

SDG: 16.7 Ensure responsive, inclusive, participatory and representative decision-making at all levels

5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life

Project Area

Enhance public service delivery of local councils through community involvement

Project Scope

Create an enabling environment for citizen-centric governance

Limited opportunities, lack of awareness, and limited knowledge of the capacity coupled with the geographically dispersed nature of Maldives hinder effective participation in community activities.

The focus of this project is to introduce and institutionalize participatory approaches with necessary tools to ensure inclusion of local communities in community planning and decisions concerning the community.

This proposal aims to create an enabling environment for citizen centric governance in three selected atolls by:

- Developing capacity of Local Governance Authority (LGA),
- Developing capacity of council staff on proper methods and techniques to ensure and incorporate community involvement,
- Strengthening existing local council-citizen engagement opportunities,
- Identifying and establishing community volunteers, and set up civil engagement platforms for facilitating public engagement.

Total Budget: USD 139,429.31

Enhance transparency and accountability in local finance management and public services delivery

Some of the main issues in terms of public service delivery include lack of clear standard operating procedures for service that are being delivered, no mechanism to assess the satisfaction of the service recipients., and no effective grievance redress mechanisms in local councils to provide solutions to the citizen's complaints.

Therefore, this project aims to introduce and develop the following key components:

- Introduce a Local Council Service Feedback Application aimed at assessing citizen satisfaction of services
- Introduce a Public Grievance Redress Mechanism
- Develop a "Public Information Disclosure System" portal
- Develop an ICT based financial records management system for local councils.

Total Budget: USD 137,159.53

Building effective monitoring and follow-up system for LGA

Inadequate human and financial resources, the ambiguous role of local councils and the geophysical spread of communities create a challenging environment for governance, and hinder the monitoring and operations of LGA.

Activities designed under this component focus on **strengthening monitoring and auditing capacity of LGA through the following two areas:**

- Develop a web based monitoring and internal auditing framework to monitor local councils in a cost effective and efficient manner
- Build capacity of atoll councils and LGA staff on monitoring and internally auditing local councils

Total Budget: USD 143.970.00

Create opportunities for women's involvement in political landscape and increase political participation of women

The main aim of this project is to create opportunities for women's involvement in political landscape and facilitate the appointment of women to elected posts both at national and local levels.

Key components:

- Conduct media campaigns and showcase documentaries to encourage and empower active participation of women in Women Development Committee (WDC) elections
- Build capacity of WDCs
- Mainstream gender perspective in development process by developing guidelines and conducting training programs
- Create awareness on women's rights among local communities.

Total Budget: USD 143.970.00

Key Stakeholders

1. Local Government Authority
2. Atoll and Island Councils